



IMPULSORA DEL DESARROLLO Y EL EMPLEO EN AMÉRICA LATINA

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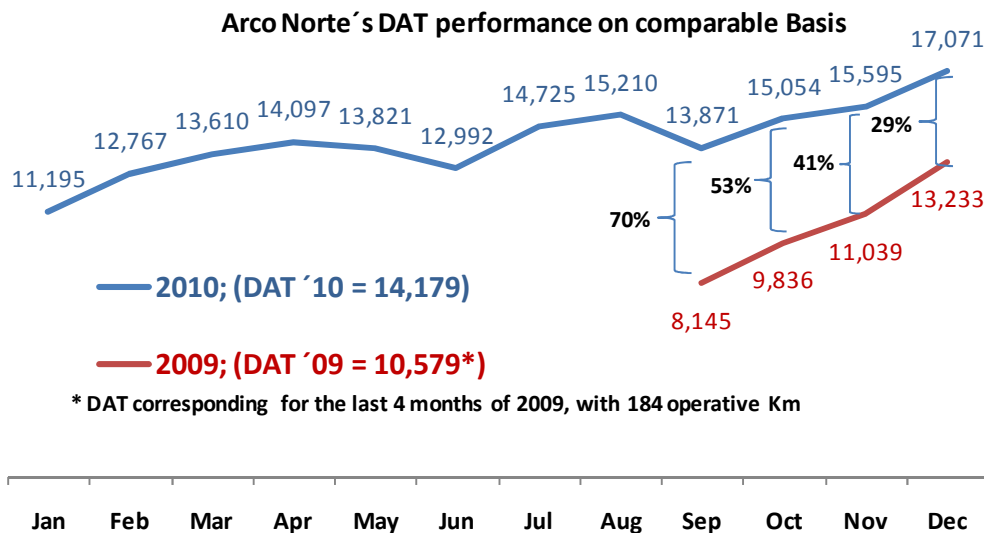
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Mexico City, February, 28th 2011.- **Impulsora del Desarrollo y el Empleo en America Latina, S.A.B. de C.V.** reports today results for the fourth quarter ended on December 31, 2010.

2010 Highlights

Arco Norte's Development:

- Since August 2009, Arco Norte began operations, a complete toll road of 184 Kms that runs from the "Mex – Qro" highway connecting to the "Mex – Pue" forming a bypass of Mexico's Metropolitan area avoiding approximately 2 hr to the traffic pursuing routes to go from the north to the south of the country.
- Arco Norte has had very positive ramp up period since its "full operations" , the table below shows the monthly traffic performance since August 2009 to December 2010;



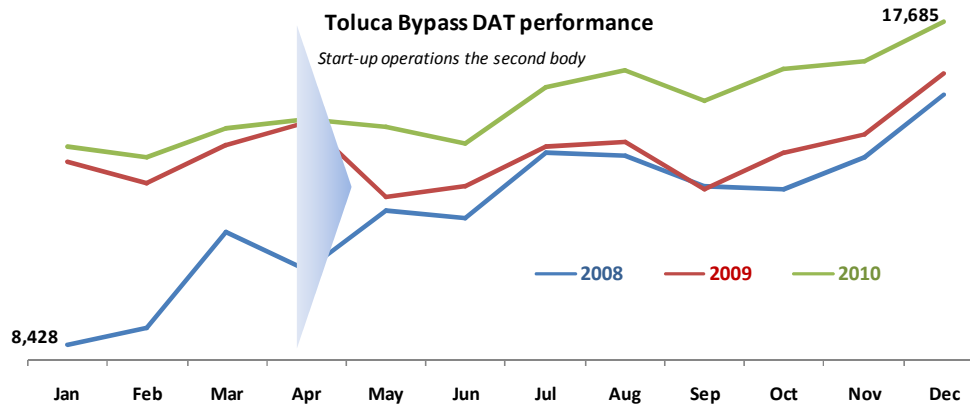
- It is worth to recall that total length of Arco Norte Road is 223 Km out of which IDEAL is running 184 since August 2009 and the remaining distance from Jilotepec to Atlacomulco (39 Km) is under construction by the SCT and is expected to enter into operations during the second quarter of 2011.



2010 Highlights

Toluca's 2nd section completion:

- It is worth to recall that by the end of 2008, and given the results obtained by the road, IDEAL raised the construction of the second body of the road.
- The construction was concluded in November 2010, including the Lerma bridge.



Pacífico Norte:

- Culiacán Bypass: The construction is 31.13% advanced
- Maztlán Bypass: Construction of this section has not yet started.

WTP Atotonilco; work in progress

- The Atotonilco Water Treatment Plant contract was signed on July 2010, thus the investment period ends on August 2013 (37 months after).
- Currently, the status of the project is as follows;

Engineering	% Advanced	Platforms
Basic engineering	100%	In total 11 platforms, where the different areas of the WTP will be located
Detailed Engineering	10%	
Preliminary works	% Advanced	8 platforms are completely done
Offices	35%	2 platforms have a 95% advanced
Electric energy	60%	1 platform have a 15% advanced
External works	45%	Have been excavating 1,670,000 m ³ out of 2,200,000 m ³

2010 Highlights

Hydroelectric Projects (Bajo de Mina and Baitun)

- The table below shows the status for both projects; Bajo de Mina and Baitun.

Bajo de Mina		% Advanced
CCR Dam	36 m Heigth	100%
Switchgear	115 kV	100%
Power House	2 units 28MW	100%
Transmission Line	22 towers	100%
Surge Chamber	13 m diameter	100% exc.
	48 m heigth	80% revsto.
Penstock	318 m	100%
Power Tunnel		Length; 5,313 mts
Excavation		100%
Concrete Liner (floor)		69%
Concrete Liner (inside vault)		72%
Finishings		58%
Void Crown Filling		64%

Baitún		% Advanced
CCR Dam	58 m Heigth	38%
Switchgear	230 kV	90%
Power House	2 units 43.5MW	37%
Transmission Line	65 towers	100%
Surge Chamber	15 m diameter	0% exc.
	61 m heigth	0% revsto.
Penstock	312 m	0%
Power Tunnel		Length; 6,023 mts
Excavation		60%
Concrete Liner (floor)		0%
Concrete Liner (inside vault)		0%
Finishings		0%
Void Crown Filling		0%

2010 Highlights

New Projects Contracted

Periferico Sur 2nd Level

General description

Total length: 15.5 Km

Sections:

Term: 30 years after first section enter into operations

Investment period: 18 months

Ownership: 70% IDEAL and 30% ICA

	Km
San Jeronimo - Luis Cabrera	4.6
Santa Teresa - Insurgentes	5.8
Insurgentes - Tlalpan	5.1
Total Length	15.5



Highlights

- On a comparable basis, Impulsora del Desarrollo y el Empleo en America Latina (IDEAL) posted accumulated revenues of \$4,096.2 MM Ps during 2010, which represents a sound increase of 42.9% when compared with the same period of the previous year. This growth is mainly explained by the 51.6% increased in Toll Road revenues as well as better performance of I+D (the electronic toll system) which posted 13.3% increased also in revenues. Arco Norte and Toluca Bypass roads' performance, more than compensate the 3.2% decreased in Chamapa – La Venta DAT. On accumulated basis, I+D registered 10 million more crossings in 2010 compared with 2009, reaching 101 million crossings in the year, the commercial strategy together with the beginning of operations of more toll roads kilometers in Mexico, where the main drivers behind this result. When compared on a quarterly basis, 4Q10 vs 4Q09, revenues increased 19.2%
- During 2010 the accumulated EBITDA stood at \$3,084.1 MM PS, 60.3% higher than the EBITDA reached during 2009. The EBITDA margin stood at 75.3% that favorable compares with the 67.1% obtained in 2009. This increase is primarily due to the continuous growth and better performance of the Arco Norte and Toluca Bypass roads. It is worth to mention that volatility in EBITDA Margins is mainly driven by Major Maintenance works in the different projects.
- At the end of 2010 IDEAL registered assets of \$37,328.7 MM Ps which includes the \$4,795.4 MM Ps from the FONADIN subsidy for the WTP Atotonilco. Thus, when compared 2010 vs 2009 Assets increased 24%, excluding this effect, Net Assets would increased 9% in 2010. This result is explained by continuous investments in the company's projects such as Pacifico Norte and the hydroelectric plants in Panama.
- Total Debt stood at \$18.3 Bn Ps, out of which;
 - Net Debt stood at \$14.4 Bn Ps, not considering the FONADIN Subsidy.
 - 98.1% is at a Project Level.
 - 83.3% does not have recourse to the Holding Company.
 - 78.0% is Long Term Debt with an average duration of 19.4 years.
 - 56.3% is market related debt and the rest is commercial banking debt.

Highlights

- As of December 2010, Total Interest Rate Swap Position stood at \$23.0 Bn Ps;
 - All the swap position has a hedging nature not a risk position for the company. It is directly (matched) or indirectly (unmatched) securing financial costs against current or contracted financings. This strategy effectively locks long term financial costs for the projects and stabilizes returns.
 - Matched position represents 62.2%.
 - Unmatched Position (\$8.7 Bn Ps) is marked to market quarterly and the valuation is reflected in the income statement giving high volatility to our net income.

Toll Roads

- IDEAL's roads have overall been showing increases in Daily Average Traffic;

	Average Daily Traffic Standard Vehicles		
	4Q09	4Q10	Δ %
Toluca	13,930	15,364	10.3%
Tepic	5,834	6,001	2.9%
ATM	6,776	6,968	2.8%
Chamapa	38,938	37,710	-3.2%
Arco Norte*	7,245	14,179	95.7%
Pacífico Norte	-	6,701	NA

**During 4Q09 the Arco Norte road was under partial operations*

- Toluca Bypass together with Arco Norte Roads, more than compensate the decreased obtained in Chamapa – La Venta road. During 2010, Chamapa – La Venta Daily Average Traffic showed a decreased mainly due to different factors such as; Competition of the Periferico Norte Second Level, Major Maintenance of the previous section Lecheria – Chamapa and several works on Interlomas area (bridges and urban infrastructure).

I + D

- During 2010, IAVE (commercial brand name) registered 101 MM transactions, 11.5% increased when compared with the same period of the previous year.
- Total revenue stood at \$576 MM Ps by the end of the year, representing 13.3% increased vs 2009.
- Commercial strategy, increased market penetration as well as the incorporation of new businesses such as parking lots, are the main actions to be taken during 2011.

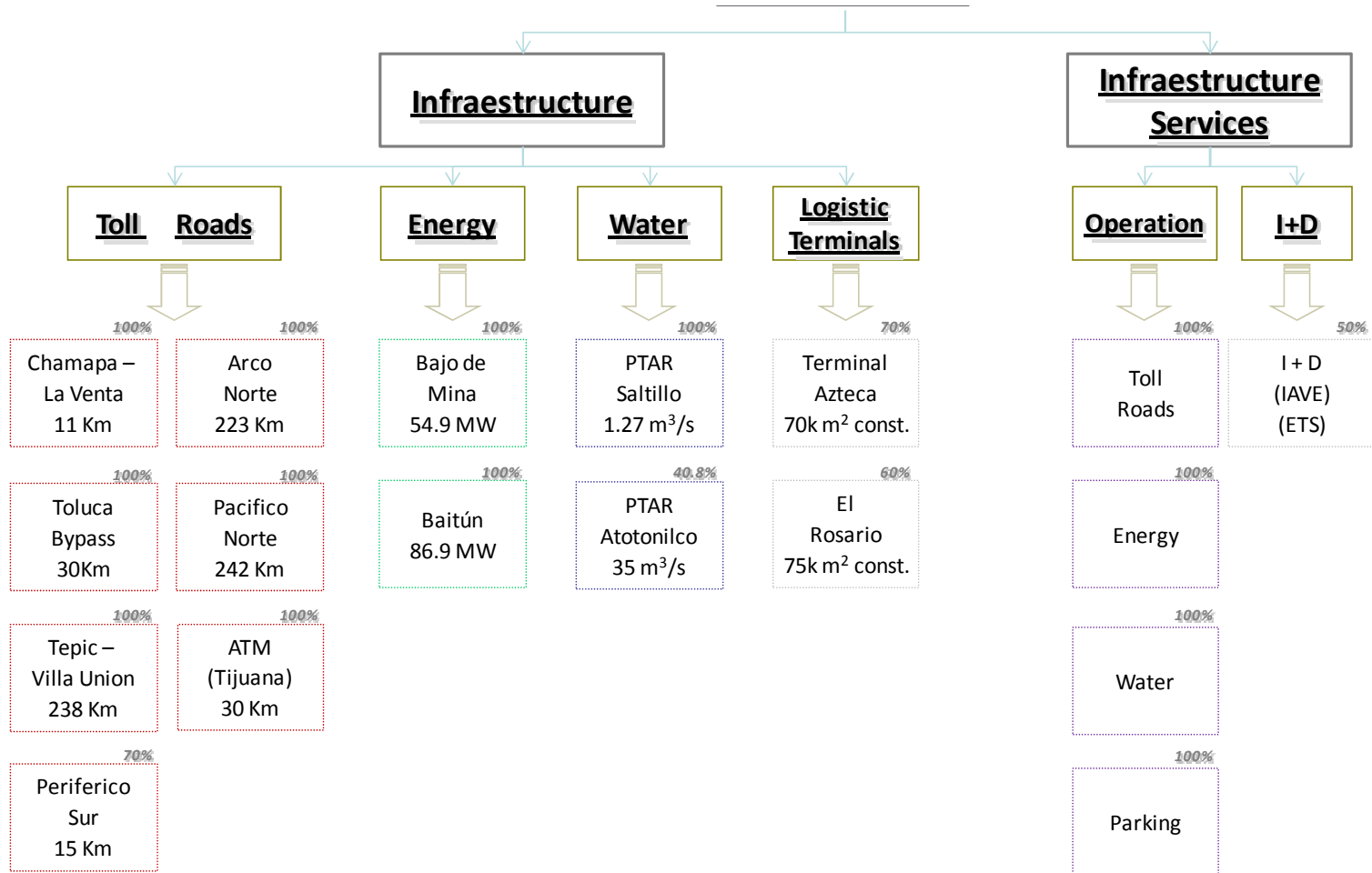
Debt and Interest Rate Swap Position

	Total Debt (MM PS)	Term	Kind of Debt	Reference rate	Hedge
CPOS serie Variable Rate mid term	585	4.4 Years	Vaiable rate	TIIE 28 días	Yes
CPOS serie UDIS Long term	5,489	25.7 Years	Fixed CPI indexed	UDIbono 25	Yes
CPOS serie Pesos mid term 2009	1,513	8.9 Years	Vaiable rate	TIIE 28 días	Yes
CPOS serie UDIS mid term 2009	1,128	8.9 Years	Fixed CPI indexed	UDIbono 10	Yes
CPOS serie Pesos Long term	1,601	25.7 Years	Fixed in Pesos	Mbono 27	NA
Sub-Total CPO's FIC	10,316	20.2 Years			
Others Long Term	4,153	11.8 Years	Vaiable rate	TIIE 28 días	Yes
Others Short Term	3,491	0.8 Years	Vaiable rate	70% Libor 1 month 30% TIIE 28 días	NA
Total Debt at a project level	17,960	14.5 Years			
Promotora (Holding Co)	357				
Total Debt	18,316				
Cash & Equivalents	97				
Trusts	2,781				
Collateral	1,083				
Net Debt	14,355.6				

Pesos		Amount	Kind of Swap
	Matched position	14,312	
	Unmatch position	8,700	TIIE - Fixed
	Indirectly Matched position	1,026	
	Unmatched position	7,674	
	Total Swap position	23,012	

USD		Amount	Kind of Swap
	PROMOTORA IDEAL	100	USD - Fixed
	Indirectly matched position	100	
	Open position	0	

ASSETS AND STRUCTURE



MM of constant pesos as of December, 2010.

	4Q08	4Q09	4Q10
Toll Roads	14,589.5	19,107.8	19,530.6
Water	327.0	279.0	324.7
Energy	1,632.6	3,289.1	4,212.8
Multimode Terminals	502.5	659.7	728.0
TOTAL Infraestructure	17,051.4	23,335.6	24,796.1
Telepeaje	1,440.5	1,433.0	1,400.2
Sinergia	154.9	168.9	101.0
Starmedica	154.8	0.0	0.0
TOTAL Services	1,750.2	1,601.9	1,501.2
Cash & Equivalents	456.4	18.7	96.5
Road's Trusts	1,606.5	2,156.0	2,818.4
Water Trust	25.5	0.0	4,795.5
TOTAL ASSETS	23,144.1	29,903.3	37,328.7
Total Operative Assets	20,433.7	27,093.6	33,911.2
% of Total Assets	88.3%	90.6%	90.8%



All figures included in this report are expressed on December 2010 constant pesos and are not audited.

ASSETS AND STRUCTURE

Toll Roads		End of Concession	DAT*	Total Length (km)
Fully operational	Chamapa	ago-52	37,710	11
	Toluca	ago-59	15,364	30
	Tepic	abr-35	6,001	238
	ATM	nov-19	6,968	30
Partial Operations	Arco Norte	dec-35	14,179	223
	Pacifico Norte	dec-39	6,701	242
Under Construction	Periférico 2° Piso	dic-40	42,000	15
	Mitla	may-30	3,000 / PPP	169
TOTAL			131,923	958

Energy		End of Concession	Installed Capacity	Generation
Under Construction	Bajo de Mina	may-57	54.9 MW	236.9 GW/h
	Baitún	may-57	86.9 MW	406.4 GW/h
TOTAL			141.8 MW	670.3 GW/h

Water		End of Concession	Installed Capacity	Length
Partial Operations	⇒ PTAR Saltillo	dec-26	1.27 m ³ /sec	7.5 Km
Under Construction	⇒ PTAR Atotonilco	ene-35	35 m ³ / sec	
TOTAL			36.27 m³ / sec	

Logistic Terminals		End of Concession	Construction	Commercial Space
Fully Operational	⇒ Terminal Azteca	jun-37	70,000 m ²	101
Under Construction	⇒ El Rosario	jul-39	75,000 m ²	120 aprox
TOTAL			145,000 m²	221

** Daily Average Traffic as of December 2010.*

FINANCIAL STATEMENTS

Proforma (Excluding Eldon and Real Estate Division results)

IMPULSORA DEL DESARROLLO Y EL EMPLEO EN AMERICA LATINA, S.A.B. DE C.V.

Consolidated Income Statement
MM of constant pesos as of December 31, 2010

(MM Ps.)	4Q08	1Q09	2Q09	3Q09	4Q09	1Q10	2Q10	3Q10	4Q10	Acumulated Jan-Dec	
										2009	2010
Income from continuing operations	594.7	637.7	646.6	712.1	869.3	968.3	1,041.5	1,049.8	1,036.5	2,865.7	4,096.2
Toll Roads	455.0	486.3	494.9	549.8	706.8	793.8	859.0	868.9	871.2	2,237.9	3,392.9
Services	115.8	133.3	134.0	146.6	145.0	157.3	164.9	163.8	148.6	558.8	634.5
Water	23.8	18.1	17.7	15.7	17.5	17.3	17.6	17.1	16.7	69.1	68.7
Expenses from continuing operations	333.0	378.4	442.9	306.7	417.4	419.6	430.5	461.6	494.0	1,128.0	1,805.7
Concession Amort.	132.0	142.5	141.6	133.4	185.4	205.8	209.2	202.5	176.1	603.0	793.6
Operation Expenses	201.0	235.9	301.2	173.3	231.9	213.7	221.3	259.1	317.9	942.4	1,012.0
EBIT	261.7	259.3	203.8	405.4	451.9	548.8	611.0	588.2	542.5	1,320.4	2,290.5
EBITDA	393.6	401.9	345.4	538.7	637.4	754.6	820.2	790.7	718.6	1,923.4	3,084.1
Net Financial Income (Expenses)											
<i>Interest income</i>	90.1	45.8	42.9	107.9	28.2	44.4	42.4	32.2	41.4	224.8	160.4
Interest expenses	210.7	214.0	220.4	169.3	216.3	266.4	278.8	234.4	220.3	820.1	999.8
Commissions	8.7	65.2	8.8	19.7	152.2	41.5	30.6	12.8	29.8	245.9	114.8
Forex	-81.6	53.2	-255.2	-113.3	-176.1	23.6	-67.4	112.0	50.0	-491.5	118.1
<i>Financial Expenses</i>	137.7	332.4	-26.0	75.6	192.4	331.5	241.9	359.2	300.1	574.5	1,232.8
Total Net Financial Income (Expenses)	-47.6	-286.6	68.9	32.3	-164.3	-287.2	-199.5	-327.0	-258.7	-349.7	-1,072.4
NET INCOME AFTER NII	214.0	-27.3	272.7	437.7	287.6	261.6	411.5	261.2	283.8	970.7	1,218.1
Other Financial Operations	6.6	1.1	1.0	3.2	686.7	0.6	1.0	0.5	0.1	692.1	2.3
Derivatives	80.7	-565.5	241.5	-422.2	-173.4	-635.0	-727.9	-700.0	807.3	-919.7	-1,255.5
Market related income (expense)	87.3	-564.4	242.5	-419.0	513.4	-634.4	-726.8	-699.4	807.5	-227.6	-1,253.2
Results of non consolidated companies	9.4	23.6	16.9	25.5	7.0	40.8	66.9	-2.9	-52.0	73.0	52.9
NET INCOME BEFORE TAXES	310.7	-568.1	532.1	44.2	808.0	-332.0	-248.4	-441.1	1,039.3	816.2	17.8
Income Tax & Employee profit sharing	-148.9	11.6	41.0	102.4	62.4	-10.8	215.2	115.0	-299.3	217.3	20.0
Extraordinary income (Expenses)	0.0	0.0	-0.9	-188.0	2.3	0.0	0.0	0.0	0.0	-186.6	0.0
NET INCOME EIDON	-82.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
NET INCOME INMOBILIARIA	-51.6	-83.4	-106.4	189.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0
NET INCOME	325.8	-663.1	383.7	-56.3	747.9	-321.2	-463.6	-556.1	1,338.6	412.3	-2.3
MINORITY INTEREST	-9.4	10.5	15.7	16.4	21.6	15.8	17.3	19.2	23.6	64.1	75.9
MAJORITY NET INCOME	335.2	-673.6	368.1	-72.6	726.4	-337.0	-480.8	-575.3	1,315.0	348.2	-78.2

IMPULSORA DEL DESARROLLO Y EL EMPLEO EN AMERICA LATINA, S.A.B. DE C.V.

Consolidated Income Statement
MM of constant pesos as of December 31, 2010

										Acumulated Jan-Dec	
(MM Ps.)	4Q08	1Q09	2Q09	3Q09	4Q09	1Q10	2Q10	3Q10	4Q10	2009	2010
Income from continuing operations	943.5	1,001.2	525.0	470.2	869.3	968.3	1,041.5	1,049.8	1,036.5	2,865.7	4,096.2
Toll Roads	455.0	486.3	494.9	549.8	706.8	793.8	859.0	868.9	871.2	2,237.9	3,392.9
Services	362.9	375.2	(108.0)	146.6	145.0	157.3	164.9	163.8	148.6	558.8	634.5
Real Estate	101.8	121.6	120.3	(241.9)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Water	23.8	18.1	17.7	15.7	17.5	17.3	17.6	17.1	16.7	69.1	68.7
Expenses from continuing operations	607.2	685.2	281.5	161.3	417.4	419.6	430.5	461.6	494.0	1,545.3	1,805.7
Concession Amort.	172.1	189.3	183.7	44.6	185.4	205.8	209.2	202.5	176.1	603.0	793.6
Operation Expenses	435.1	495.9	97.8	116.7	231.9	213.7	221.3	259.1	317.9	942.4	1,012.0
EBIT	336.3	316.1	243.5	308.9	451.9	548.8	611.0	588.2	542.5	1,320.4	2,290.5
EBITDA	508.4	505.3	427.2	353.5	637.4	754.6	820.2	790.7	718.6	1,923.4	3,084.1
Net Financial Income (Expenses)											
<i>Interest income</i>	96.5	53.4	40.5	102.7	28.2	44.4	42.4	32.2	41.4	224.8	160.4
Interest expenses	294.4	312.0	422.0	(130.2)	216.3	266.4	278.8	234.4	220.3	820.1	999.8
Commissions	98.3	130.0	(55.9)	19.6	152.2	41.5	30.6	12.8	29.8	245.9	114.8
Forex	(83.3)	53.2	(255.1)	(113.6)	(176.1)	23.6	(67.4)	112.0	50.0	(491.5)	118.1
REPOMO	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Financial Expenses	309.5	495.1	111.0	(224.1)	192.4	331.5	241.9	359.2	300.1	574.5	1,232.8
Total Net Financial Income (Expenses)	(213.0)	(441.8)	(70.5)	326.9	(164.3)	(287.2)	(199.5)	(327.0)	(258.7)	(349.7)	(1,072.4)
NET INCOME AFTER NII	123.3	(125.7)	173.0	635.8	287.6	261.6	411.5	261.2	283.8	970.7	1,218.1
Other Financial Operations	(76.9)	1.4	1.1	2.8	686.7	0.6	1.0	0.5	0.1	692.1	2.3
Derivatives	80.7	(565.5)	241.5	(422.2)	(173.4)	(635.0)	(727.9)	(700.0)	807.3	(919.7)	(1,255.5)
Market related income (expense)	3.9	(564.2)	242.6	(419.4)	513.4	(634.4)	(726.8)	(699.4)	807.5	(227.6)	(1,253.2)
Results of non consolidated companies	13.3	45.3	23.2	(2.5)	7.0	40.8	66.9	(2.9)	(52.0)	73.0	52.9
NET INCOME BEFORE TAXES	140.5	(644.6)	438.8	213.9	808.0	(332.0)	(248.4)	(441.1)	1,039.3	816.2	17.8
Income Tax & Employee profit sharing	(185.9)	18.5	54.1	82.2	62.4	(10.8)	215.2	115.0	(299.3)	217.3	20.0
Extraordinary income (Expenses)	(0.6)	0.0	(0.9)	(188.0)	2.3	0.0	0.0	0.0	0.0	(186.6)	0.0
NET INCOME	325.8	(663.1)	383.7	(56.3)	747.9	(321.2)	(463.6)	(556.1)	1,338.6	412.3	(2.3)
MINORITY INTEREST	(9.4)	10.5	15.7	16.4	21.6	15.8	17.3	19.2	23.6	64.1	75.9
MAJORITY NET INCOME	335.2	(673.6)	368.1	(72.6)	726.4	(337.0)	(480.8)	(575.3)	1,315.0	348.2	(78.2)

IMPULSORA DEL DESARROLLO Y EL EMPLEO EN AMERICA LATINA, S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Balance Sheet
MM Ps as of December 31, 2010

ASSETS	Dic´08	Mar´09	Jun´09	Sep´09	Dec´09	Mar´10	Jun´10	Sep´10	Dec´10
Current	4,049.9	4,826.8	4,192.6	3,795.1	4,033.5	5,021.0	5,245.0	5,437.4	10,373.4
Cash and cash equivalents	109.1	128.4	46.6	147.3	18.7	15.1	131.6	128.8	96.5
Securities	2,113.6	2,465.1	2,350.3	2,006.5	2,454.0	2,785.5	2,762.5	2,521.8	7,632.5
Loans	375.1	380.7	366.3	0.0	362.7	370.9	377.0	375.0	384.4
Others	138.0	415.6	620.9	540.3	658.6	761.4	912.9	1,461.5	1,054.1
Accounts receivable	1,146.4	1,283.7	584.9	898.7	465.5	944.7	923.9	851.2	1,037.6
Receivable Taxes	167.6	153.3	223.8	202.4	74.0	143.5	137.1	99.1	168.3
Property – net	6,366.8	6,360.9	6,318.6	199.8	256.2	244.7	241.5	228.6	243.6
Long Term Assets	18,211.1	18,363.5	19,606.6	20,455.0	24,580.2	24,165.0	25,895.9	25,723.2	25,647.9
Toll Roads on concession - net	17,051.4	17,219.1	18,467.4	19,309.7	23,453.9	23,068.5	24,796.4	24,639.0	24,628.0
Licences and software	221.7	208.0	195.2	182.3	169.9	156.6	152.6	141.2	128.3
Goodwill - net	833.9	839.4	853.0	878.6	878.2	868.9	889.6	892.8	848.1
Others	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Instalation Expenses	104.0	97.1	91.0	84.4	78.1	71.0	57.4	50.1	43.5
Other assets	491.9	537.3	717.6	613.2	676.7	708.4	128.8	49.7	27.1
Deferred Assets	391.3	450.8	437.6	294.2	356.7	416.4	304.2	504.1	1,036.7
TOTAL ASSETS	29,510.9	30,539.4	31,273.1	25,357.4	29,903.3	30,555.5	31,815.5	31,943.0	37,328.7

IMPULSORA DEL DESARROLLO Y EL EMPLEO EN AMERICA LATINA, S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Balance Sheet
MM Ps as of December 31, 2010

LIABILITIES	Dic'08	Mar'09	Jun'09	Sep'09	Dec'09	Mar'10	Jun'10	Sep'10	Dec'10
Short-Term	5,724.1	6,166.1	6,764.5	2,943.6	2,403.0	3,839.8	6,182.6	7,374.6	6,399.0
Accounts payable	1,009.2	855.9	736.9	435.4	398.4	466.7	854.2	551.7	588.6
Notes and loans payable	3,080.7	3,098.3	4,146.2	1,062.1	584.7	991.1	2,440.1	2,753.8	3,153.3
Rights of yielded collection interest	40.5	153.8	83.0	143.6	37.1	168.9	35.7	172.4	38.2
Derivatives	0.0	705.9	324.1	279.9	255.7	1,110.2	2,150.6	3,126.7	1,741.2
Sundry creditors	896.2	589.4	655.8	326.7	276.0	190.6	156.0	180.0	110.3
Taxes payable	697.5	762.9	818.5	695.9	851.1	912.3	546.0	590.0	767.2
Long-Term	11,579.3	13,075.7	12,917.0	10,166.0	15,437.0	15,912.9	15,490.0	15,216.4	20,083.1
Rights of yielded collection	10,574.3	12,224.0	12,142.5	9,587.1	14,873.8	15,475.6	15,294.1	15,113.0	15,124.7
Bank Loans	656.0	544.6	475.4	431.7	388.8	288.9	47.7	0.0	0.0
Other Long Term Liabilities	95.9	71.1	60.3	12.8	18.1	17.7	18.5	18.8	4,851.2
Deferred taxes	253.2	235.9	238.9	134.4	156.3	130.7	129.7	84.6	107.2
TOTAL LIABILITIES	17,303.4	19,241.8	19,681.5	13,109.6	17,840.0	19,752.7	21,672.6	22,591.0	26,482.1
STOCKHOLDERS' EQUITY									
Paid-in Capital	10,362.6	10,256.9	10,232.1	10,129.2	10,043.6	10,311.2	10,413.0	10,324.1	10,129.1
Other accounts in capital	-61.7	-155.8	-60.0	754.0	-15.6	-550.4	-873.0	-1,006.9	-654.2
Subsidiaries	171.1	169.4	169.0	167.3	165.2	161.4	162.9	161.3	158.3
Net Income	1,011.3	327.4	693.0	610.3	1,286.1	302.1	(172.4)	(770.8)	532.5
Minority Interest	724.1	699.8	557.4	587.0	584.0	578.5	612.3	644.2	681.1
TOTAL STOCKHOLDERS' EQUITY	12,207.5	11,297.6	11,591.6	12,247.8	12,063.3	10,802.8	10,142.8	9,352.0	10,846.7
LIABILITIES & STOCKHOLDERS' EQUITY	29,510.9	30,539.4	31,273.1	25,357.4	29,903.3	30,555.5	31,815.5	31,943.0	37,328.7